





Effective Strategies of Elite RIAs

• Presented by Tim McCain, Director of Business Consulting

How you describe your firm



Which of the following statements most closely aligns with how you describe your firm to clients?

Financial planning firm - Our primary focus is serving clients applying the financial planning process

Investment advisory firm - Our primary focus is serving clients through the development of investment strategy and selection of investment managers and/or securities for client portfolios

Investment management firm - Our primary focus is the discretionary investment management of client assets

Wealth management firm - Our primary focus is serving as a holistic adviser to clients, offering integrated tax, estate and personal financial planning in addition to the investment advisory services

All Others
23.8%
21.0%
9.4%
43.6%
2.2%

Other

Note the difference between positioning as a wealth management firm vs. financial planning firm.

Source: 2024 Elite RIA Study, INResearch, InvestmentNews

QXOS

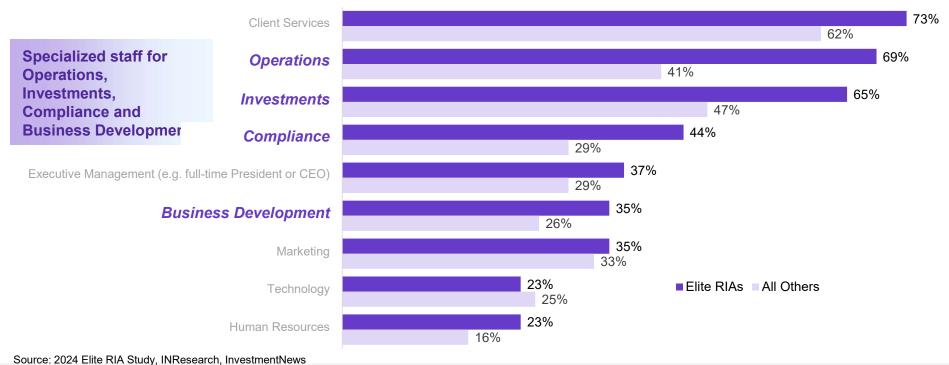
Public

Human Capital:

Elites are more likely to employ specialized staff



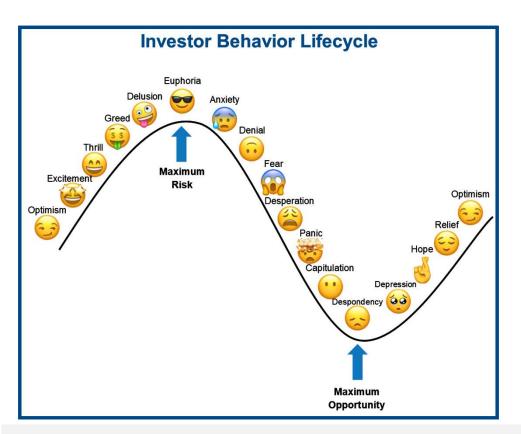
Does your firm have employees or staff who specialize (dedicate 75% or more of their time) in the following areas? (Select all that apply)





Understanding Investor Behavior



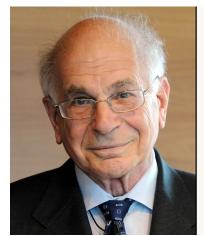


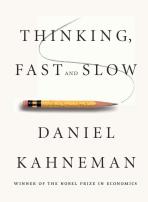
The stock market is a story of cycles & of the human behavior that is responsible for overreactions in both directions.

- Seth Klarman

For current market updates go to: tradersblog.semwealth.com

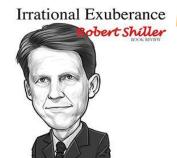
A "New" Approach?

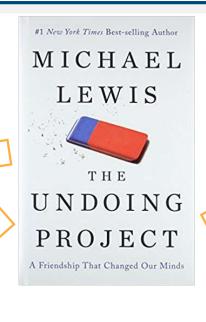




2002 Nobel Prize Winner - Economics

2013 Nobel Prize Winner - Economics







2017 Nobel Prize Winner - Economics



Econs vs. Humans







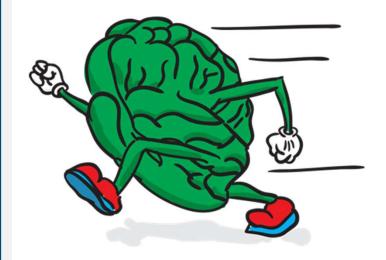


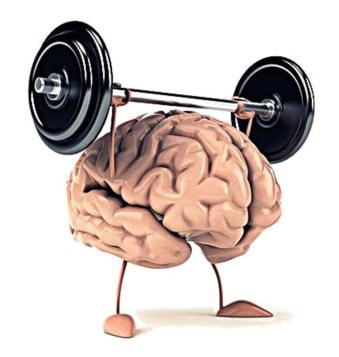




Your Two Brains









For more go to: tradersblog.semwealth.com/understanding-our-behavioral-biases-d31/





1.) Assess your strengths & weaknesses

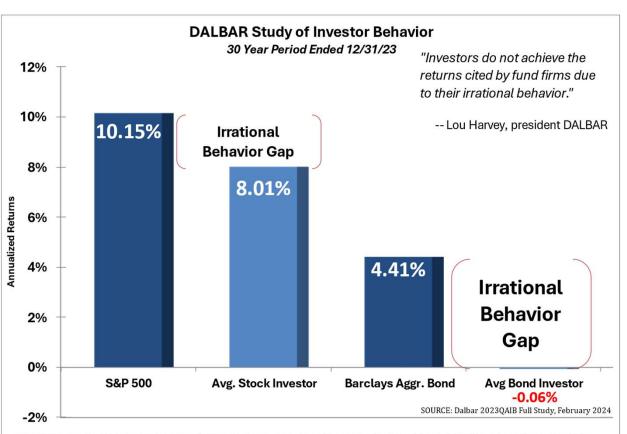
What gives you joy?

What do you not look forward to doing?

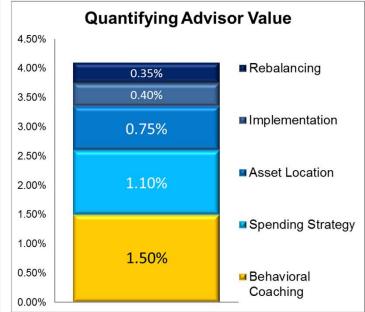
What distracts you from doing what you enjoy? →

The Value of an Advisor = 2.1% to 4.1%/yr.





ILLUSTRATIVE PURPOSES ONLY; Past performance is not a guarantee of future results. For additional details on the Dalbar QAIB Study including the index composition and how the investor returns were calculated contact SEM.



SOURCE: Vanguard Putting a value on your value, September 2016.





2.) Document how you spend your time

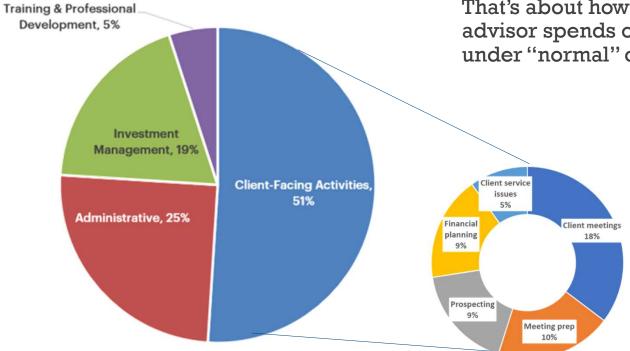
How many hours do you spend on client facing activities?

How much time do you spend on generating new business?

What is your highest & best use for your business? →

Imagine if.....





.....you could gain 55 extra days per year*.

That's about how much time the average advisor spends on investment management under "normal" conditions.

* Based on a 9 hour work day

.....what if those 55 extra days were spent on client facing activities?

Source: The Cerulli Report, RIA Marketplace 2024, Axos Advisor Services



3.) Stress Test Your Practice

How much revenue is exposed to a recession / bear market?

Are my investments/models designed to protect my revenue?

How has my client mix changed since the last bear market?

Where will my focus be during a recession / bear market?

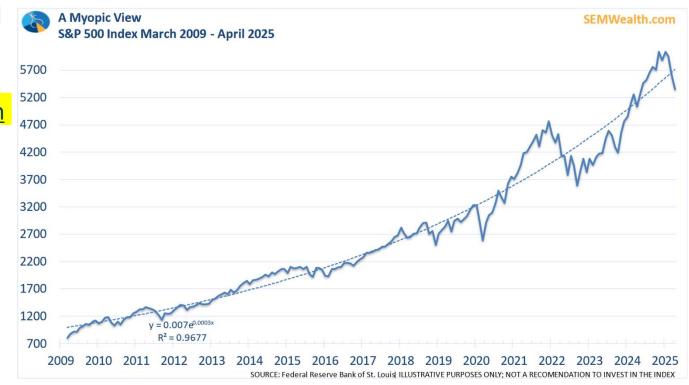
→

Short-Term Outlook



During bull markets, investors are conditioned to believe all dips are to be bought and fail to adapt to new information that could cause the bull market to end.

The longer the bull market, the more likely they are to believe they will be able to see the end coming and reduce their exposure to risky assets.



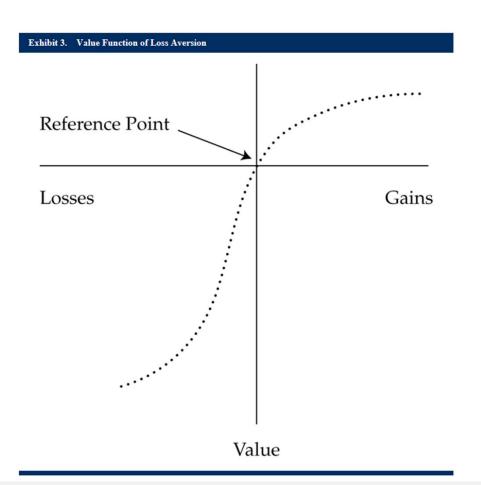
Long-Term Outlook



Investors often look at the past bear markets and with hindsight believe they could have avoided it. This leads to overconfidence in their ability to recognize the next looming bear market. In addition, the longer the market moves higher the more likely conservative investors are going to abandon their lower risk investments and move into riskier assets.

Stocks are a "mean-reverting" asset, meaning after prolonged periods above the long-term average, they will go through a sharp correction.





- Studies have shown investors feel losses about 2 times more than they feel gains.
- Advisors are also susceptible to this when evaluating investments, often creating an inferior client experience.

Keeping your focus



Chance of seeing a "Paper Loss" based on how often you look

Every Day Every month Every quarter Every Year Every 3 Years

SEM: 46% SEM: 37% SEM: 31% SEM: 20% SEM: 2%

S&P 500: 46% S&P 500: 37% S&P 500: 31% S&P 500: 24% S&P 500: 18%

"Emotional" Units:

Paper Gain = 1

Paper Loss = 2

Lessons:

1.) Looking less leads to less emotions

2.) Reducing volatility leads to less emotions



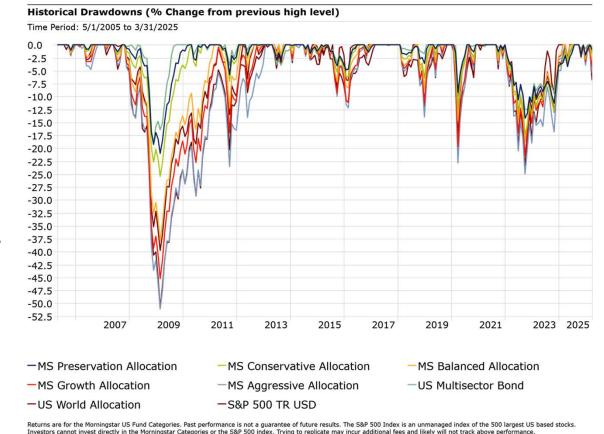
Data for the period January 2000 – December 2024. SEM performance is of a hypothetical "balanced" portfolio comprised of 40% Dynamic Balanced, 25% AmeriGuard-Growth, 25% Tactical Bond, & 10% Dynamic Aggressive Growth, including the maximum SEM fee and a financial advisor fee of 1% per year. The S&P 500 does not include any fees and assumes the full reinvestment of dividends. Past performance is not a guarantee of future returns.

Diversification doesn't always help

Source: Morningstar Direct

During market shocks, most asset allocation portfolios become correlated.

Not only will your clients be going through a trying time emotionally, but your revenue stream will also be threatened.

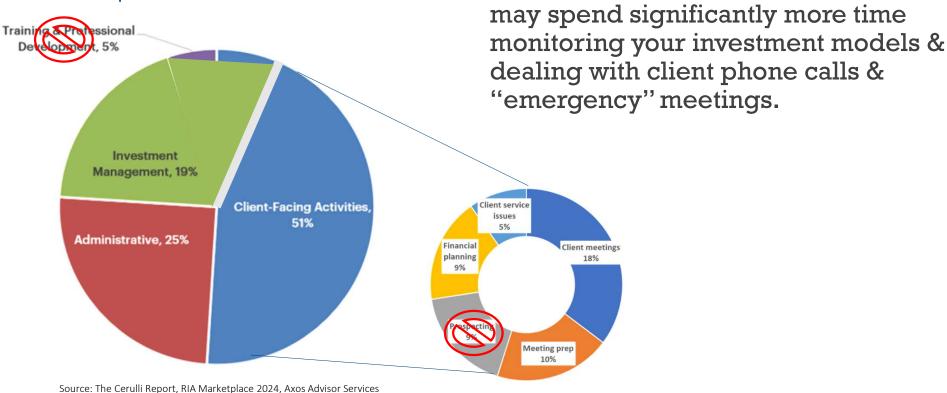


How will you spend your time?



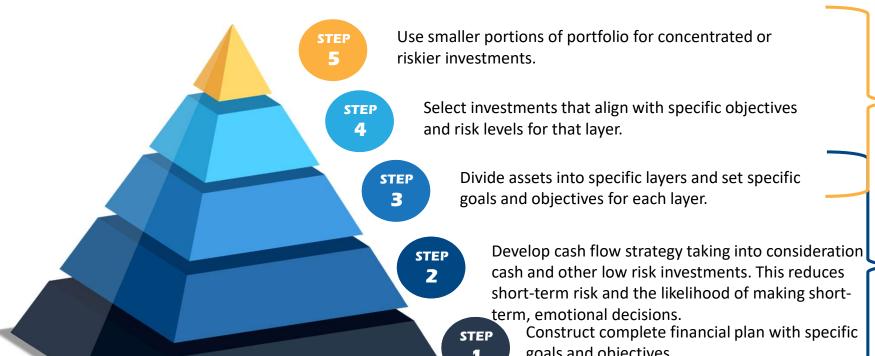
During a large market decline, you





A Behavioral Portfolio Approach



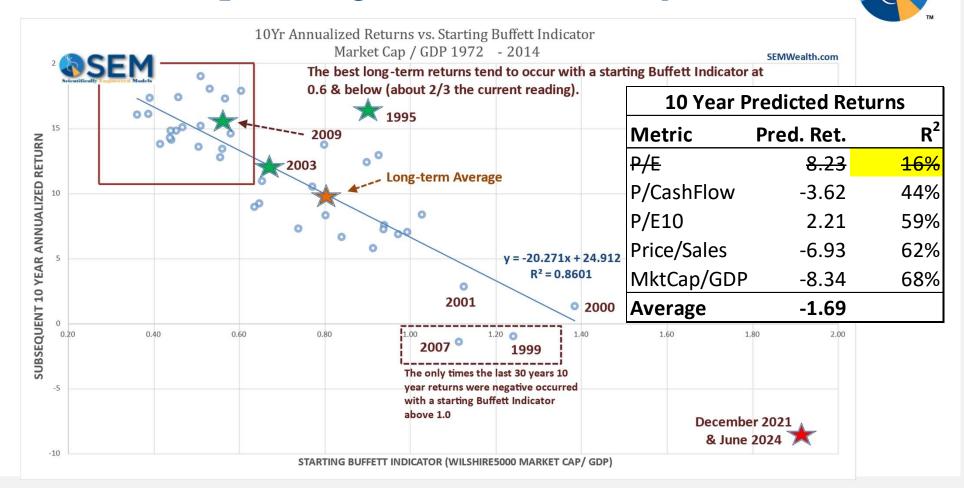


goals and objectives.

Investment Manager's Role

Financial Advisor's Role

Valuations are pointing to a difficult 10 years



High Valuations – Low Future Returns



Forward 10-Year Return Expectations (Annualized)

M\(\tag{RNINGSTAR}\)

• US Stocks: +4.6%

• US Bonds: +4.3%

60/40 Portfolio: +4.5%

(as of 12/31/2024)

Vanguard[®]

• US Stocks: +4.2%

• US Bonds: +5.0%

60/40 Portfolio: +4.7%

(as of 12/31/24)

BlackRock.

• US Stocks: +6.1%

• US Bonds: +3.9%

60/40 Portfolio: +5.2%

(as of 12/31/24)

Long-term Annualized Returns (1926-2024)

• US Stocks: +10.2%

• US Bonds: +5.5%

60/40 Portfolio: +8.3%

SOURCE: Ibbotson / CFA Institute



4.) Identify & Create Your Baseline Portfolios

What investments or models will I use?

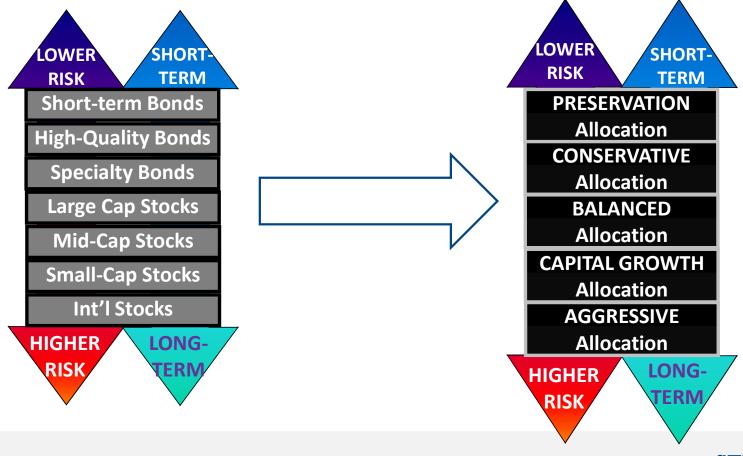
How do those investments inter-relate?

How will I monitor the investments/models?

How will I decide how to allocate the investments? →

What investments will I use?





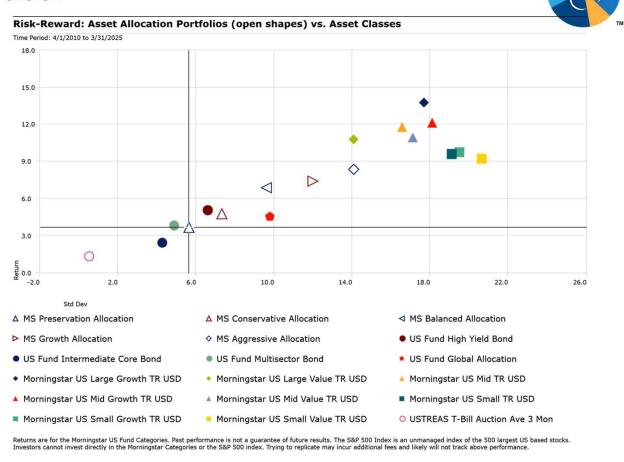
What investments will I use?

Over the last 15 years Modern Portfolio Theory has not worked.

Small cap stocks have had more "risk" as large cap, but generated significantly higher returns.

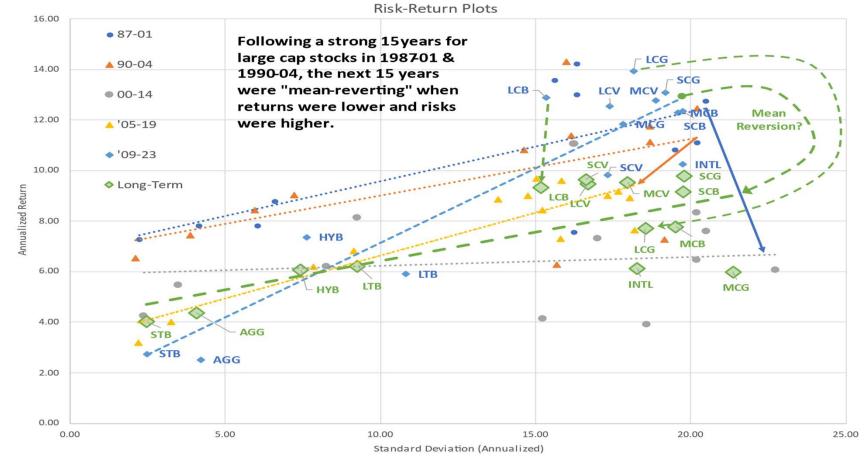
The longer this has continued, the more likely it is for us to overweight large cap and underweight small cap.

Source: Morningstar Direct



Sharpe Optimal Portfolio





For Financial Planners, the investment allocation process can be the most difficult aspect. Mistakes in this phase can disrupt both the financial plan and cash flow strategies. Model platforms have created additional decisions that tend to accentuate our personal biases

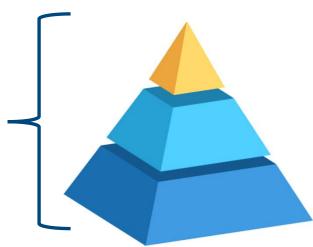
Advisors are expected to:

- Calculate probabilities of all future events & know impact of said events on investments / strategies
- Understand cross correlations & event / environment specific correlations for each strategy

Common Advisor Cognitive Errors: Conservatism



- Confirmation
- Representativeness
- Illusion of Control
- **Availability**
- Hindsight

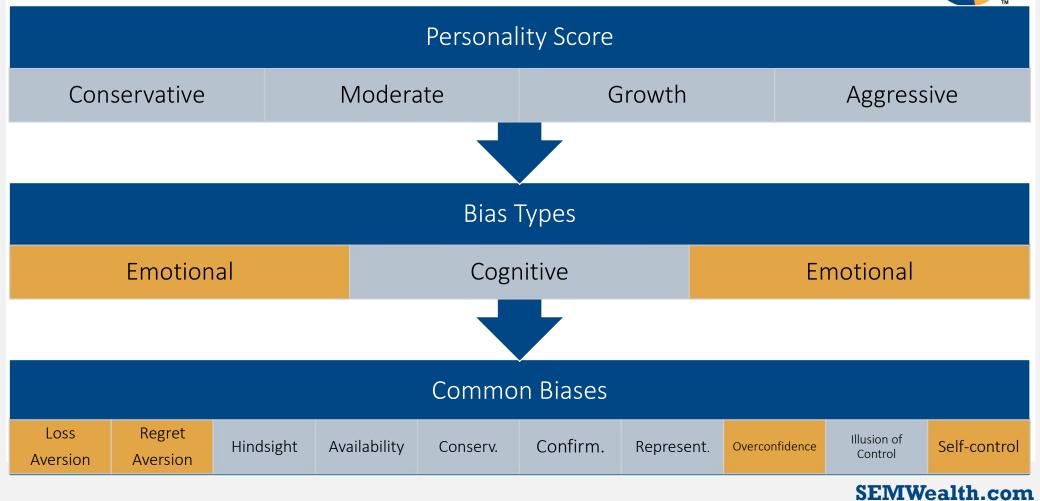


Common Advisor Emotional Biases:

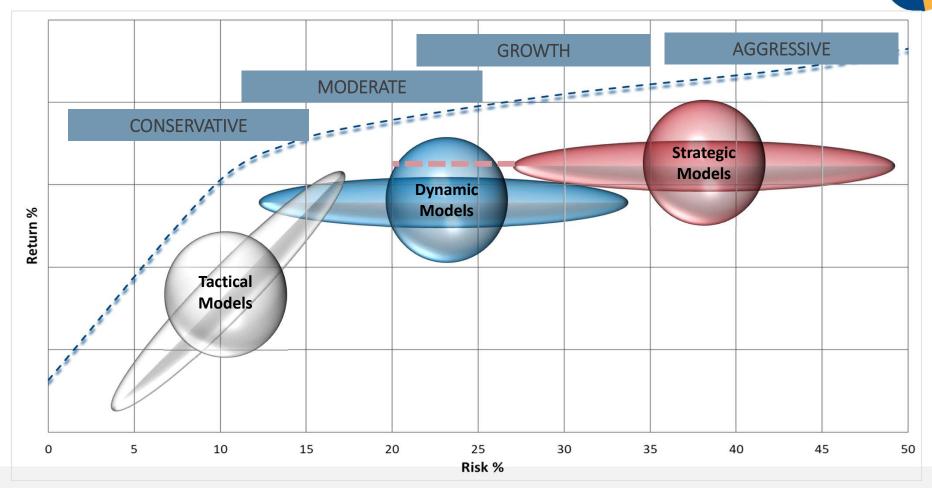
- Overconfidence
- Self-control
- Status Quo
- Regret / Loss Aversion

Understanding Your Clients' Personality



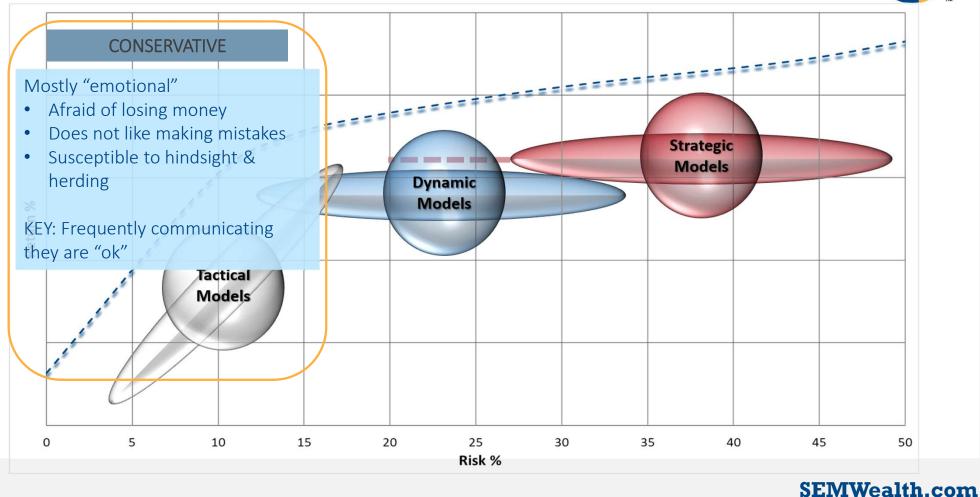




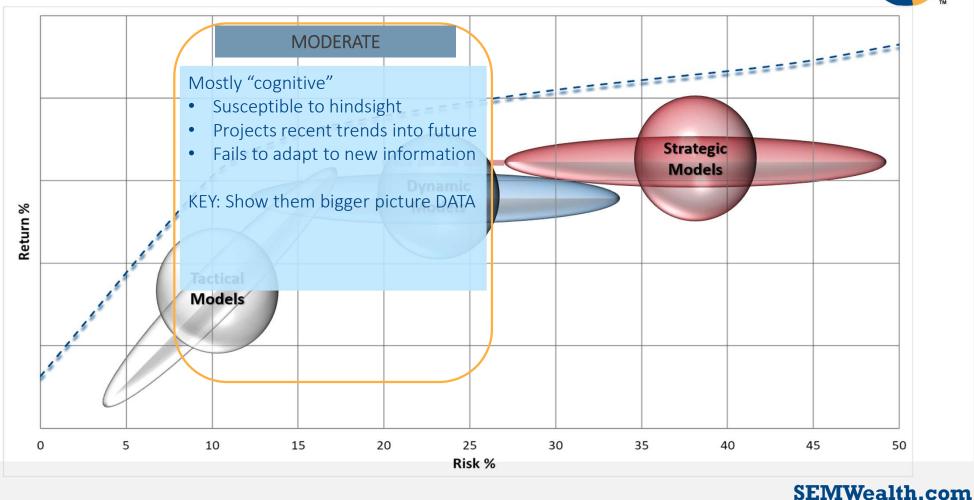


INFORMATIONAL PURPOSES ONLY | NOT INVESTMENT ADVICE

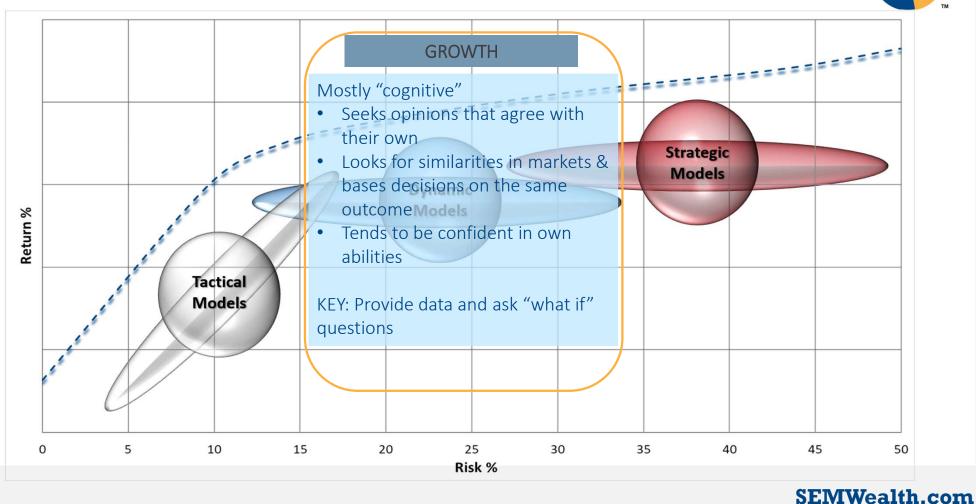




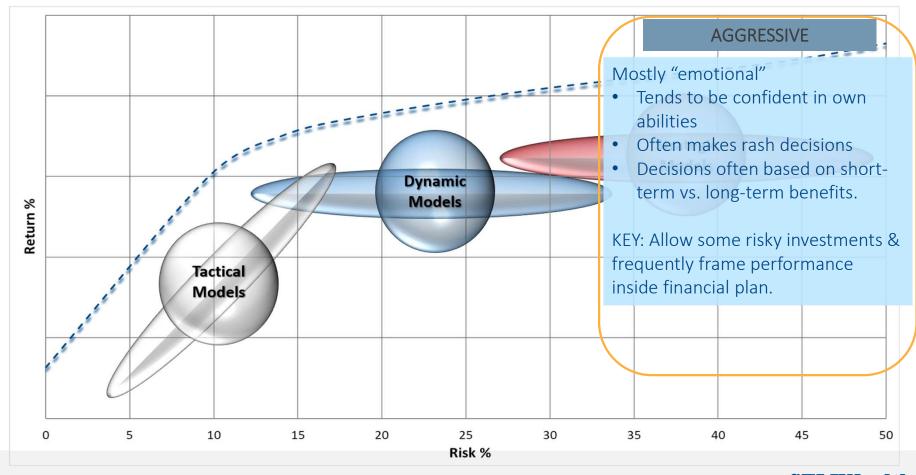




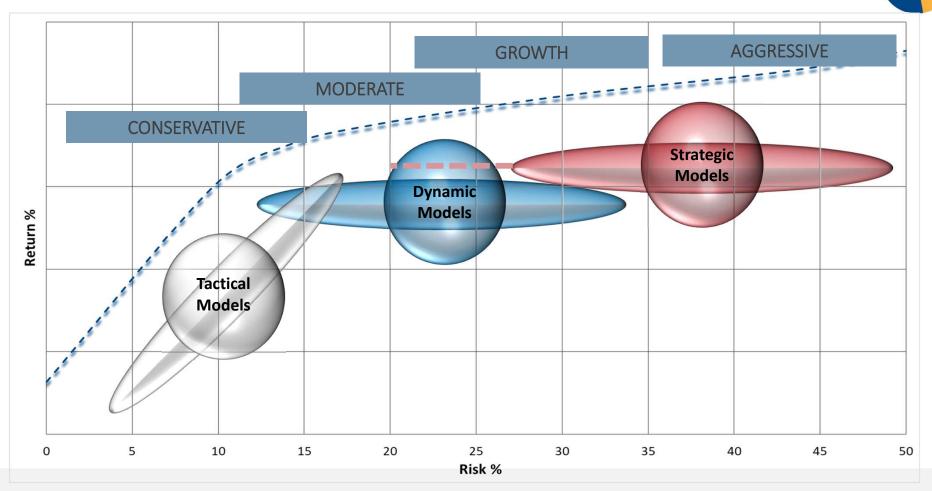




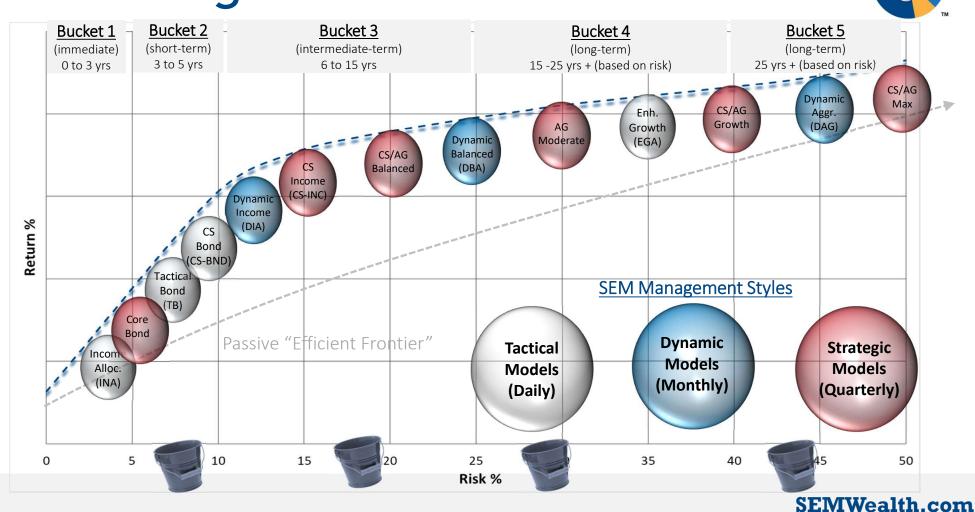








Combining diversified models



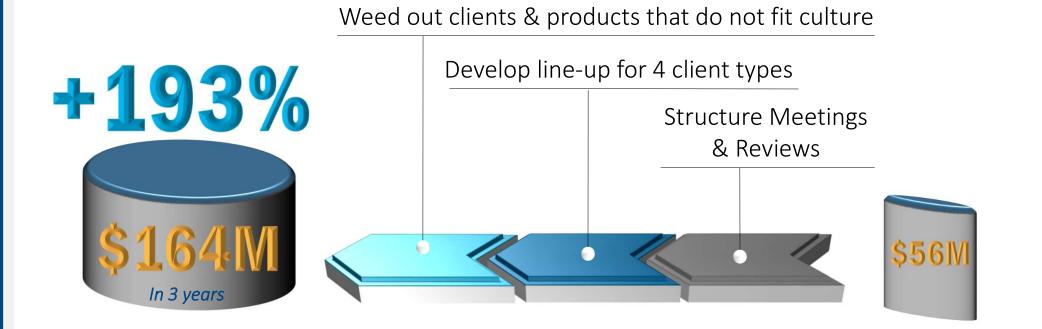


5.) Implement your behavioral approach

- 1 Systematize your prospecting, meeting, and review process
 - 2 Develop model line-up of 4 client types
 - 3 Weed out clients & products that do not fit your culture

A Case for a Behavioral Approach





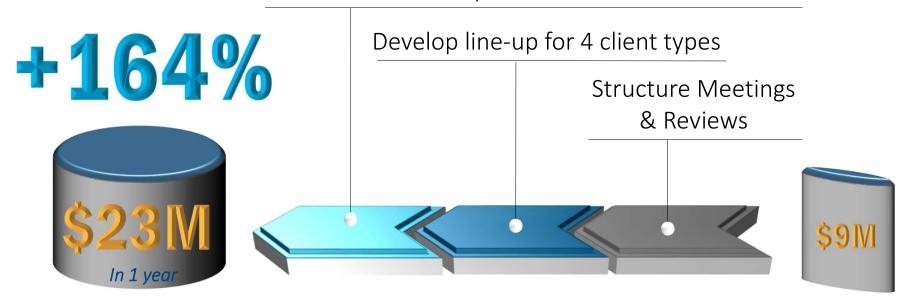
Individual results will vary

They grew another 48% in the next 2 years

A Case for a Behavioral Approach



Weed out clients & products that do not fit culture



He grew another 39% the next 2 years

Individual results will vary

3 Keys to Success



Focus on planning & cash flow strategies

Remove distractions of picking investments & other products

Systematize process:

Prospect
Planning Cash Flow
Invest
Review

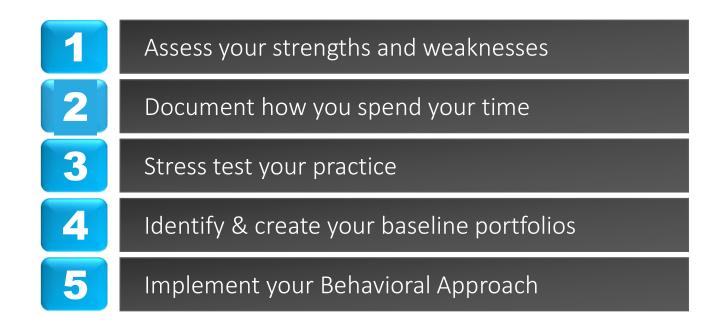
Focused Practice

Solid Growth

For more information on how SEM can help, contact SEM or go to <u>SEMWealth.com/Advisors</u>



5 Steps to Growing your Practice

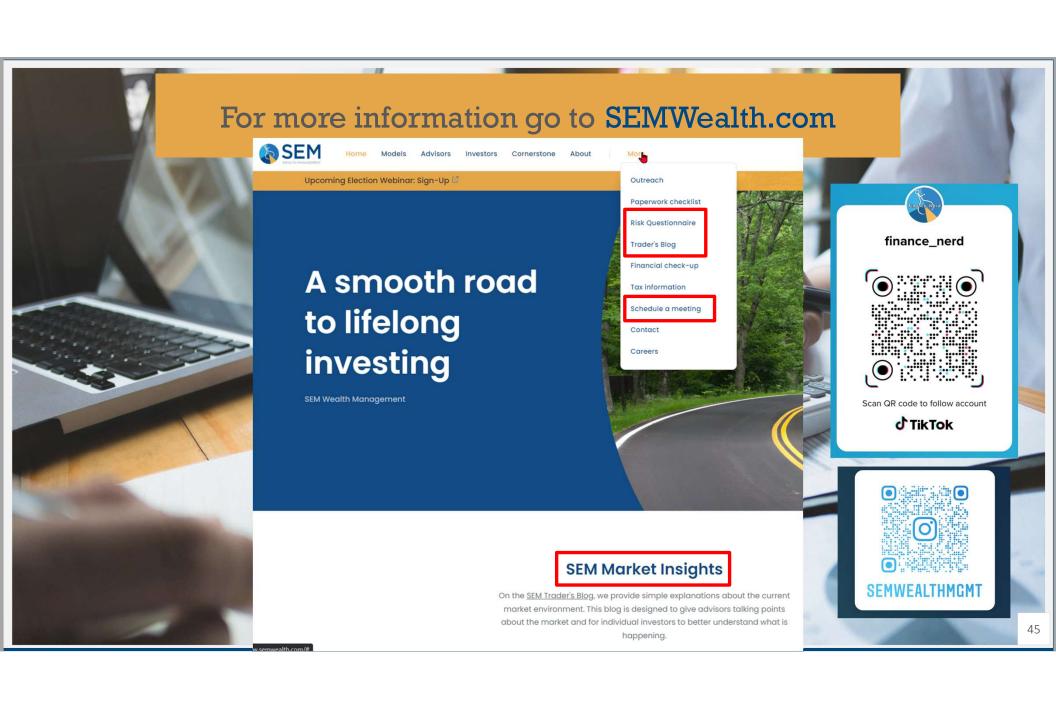


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SEM Wealth Management



- Founded in 1992 by Richard Gage a metallurgical engineer
- Co-owner and Chief Investment Officer, Jeff Hybiak, CFA joined in 1998
 - Background in accounting and traditional portfolio management (MPT)
- Outsourced Chief Investment Officer (OCIO) for Financial Planners throughout the country (~3700 accounts)
- Total AUM = \$915M as of 3/31/2025
- Primary Custodian is Axos Advisor Services
 - Select models also available on
 - Adhesion/FlexUMA
 - Schwab Model Marketplace
 - Axiom (Geneos Wealth Management)
- Systematic, data-driven process designed to remove behavioral biases from all areas of the investment process
- 3 Distinct Management Styles Tactical, Dynamic, and Strategic



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